

# Disruptive Approaches- Beyond Investment

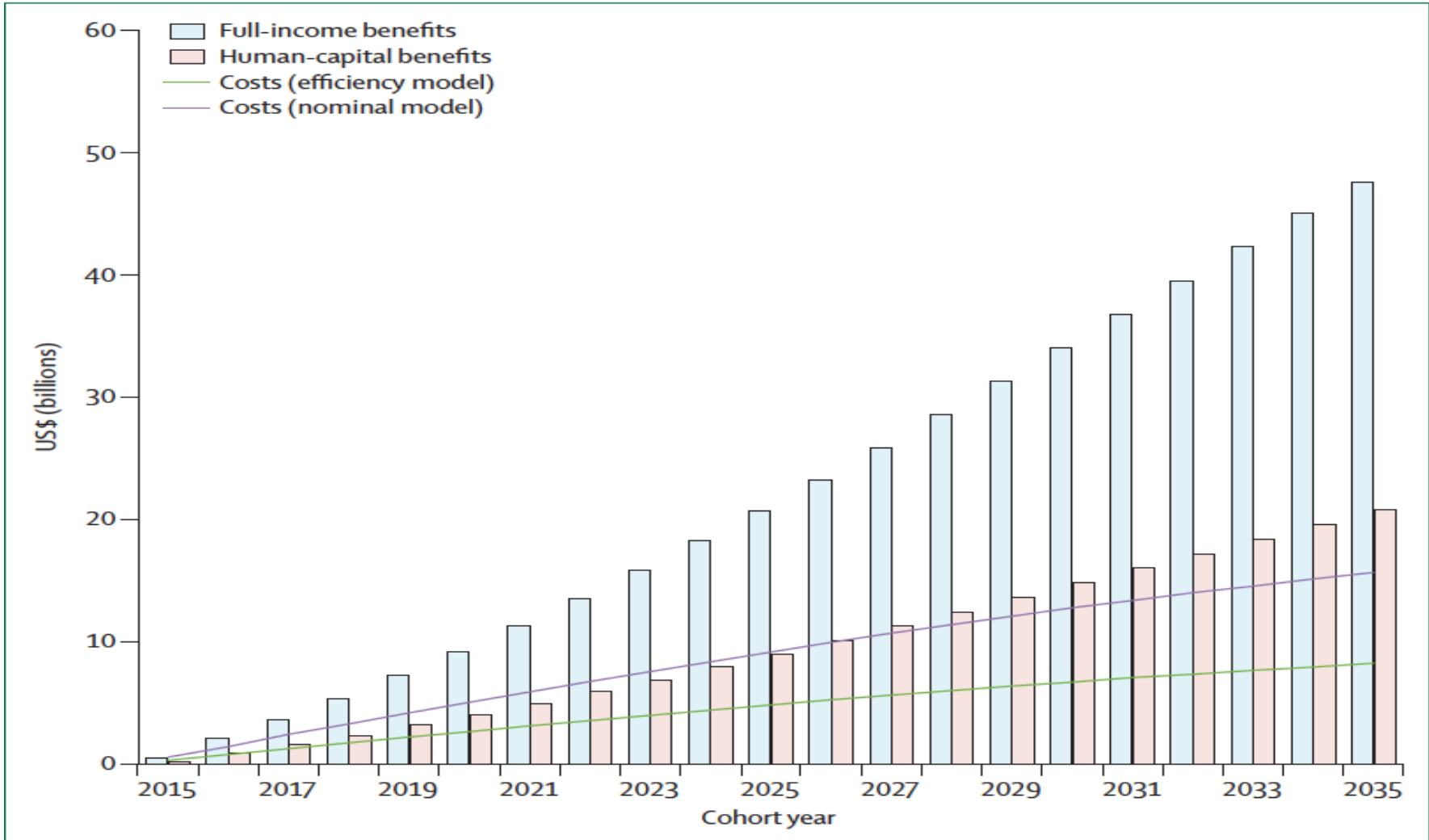
**Global Task Force  
on Radiotherapy  
for Cancer Control.**

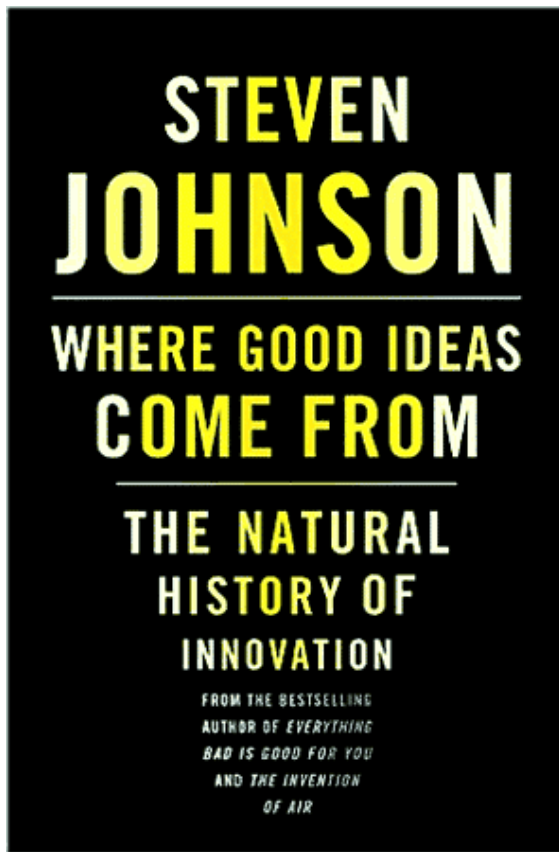
The equity gap in access  
to radiotherapy.

*"We unite the cancer community to reduce the global cancer burden, to promote greater equity, and to integrate cancer control into the world health and development agenda."*

Professor David Jaffray  
University Health Network/University of Toronto  
ECC2015, Vienna 26-27 September, 2015

# GTFRCC Impact: Connecting Cost and Benefit





“Connectivity as the primary engine of creativity and innovation over the past 600 years.” – Steven Johnson

The report of the GTFRCC connects evidence-based practice, cost of care delivery, and financial benefit.

*This connectivity has the capacity to stimulate innovation.*

# Innovating for the Global Expansion of High Quality RT



- Key Messages to Drive Innovation

- Overwhelming Need and Impact

- >24M/yr cancers in 2035
    - >200M fractions of RT need to be delivered
    - >900,000 lives saved per year



- Long-term Market

- RT is an essential part of effective cancer control in 2035
    - Infrastructure, Technology, Skills, Finance

- Significant Emerging Investment

- \$184B in LMICs in the next 20 years

# Innovating for the Global Expansion of Quality RT



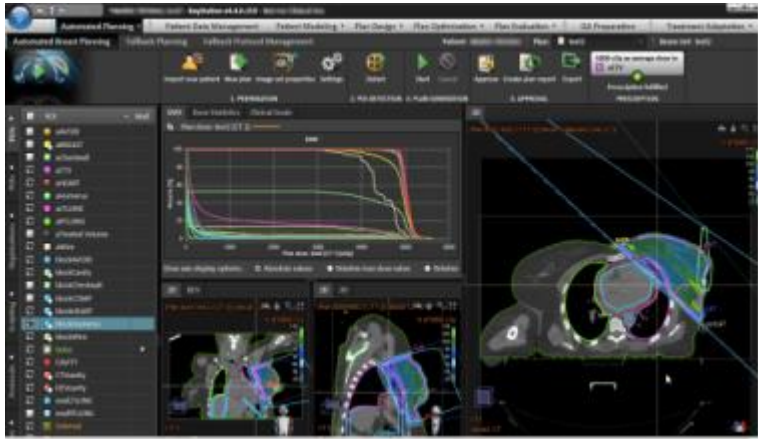
- Dimensions of Innovation
  - Technology and Processes
  - Education
  - Finance
  - Leadership and Stewardship

# Innovative Technologies

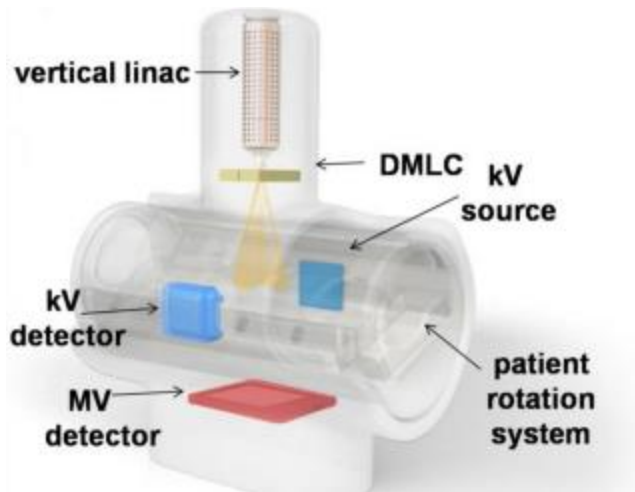
Software systems that automate the treatment planning process AND improve plan quality.

*>Planning from 4 hours to 4 min.*

*Purdie et al. - Int J Radiat Oncol Biol Phys. 2011*



*Migration to the Cloud will enable shared learning and lower infrastructure costs.*



NanoX radiotherapy system design including fixed linac and patient rotation system.

*>Significant construction cost savings.*  
*Keall et al.*

<http://dx.doi.org/10.1594/ranzcr2014/R-0142>

*Opportunity to 'bury the complexity' of RT.*

# Innovative Technologies

FEB  
23  
2012

## German Radiotherapy Clinic Harnesses Sun to Run Systems, Cuts Dependence on Power Grid



During the summer, the array's output will be more than the Radiation Oncology Centre needs to run its two linear accelerators, a large bore CT system and the clinic's IT technology, lighting and air-conditioning.

*Lake Constance Radiation Oncology Centre (Germany)*

# Innovation for Efficiency: Technology, Processes, Purchasing



|               | Operating cost per fraction:<br>sensitivity analysis |                 |                  | Cost savings relative to base scenario |  |  |                             |
|---------------|--|-----------------|------------------|--|--|--|-----------------------------|
|               | Automation:<br>efficiency                            | Longer<br>hours | Bulk<br>purchase | High-<br>income<br>countries           | Upper-<br>middle-<br>income<br>countries | Lower-<br>middle-<br>income<br>countries | Low-<br>income<br>countries |
| Combination 1 | X  | ..              | ..               | 25%                                    | 21%                                      | 21%                                      | 21%                         |
| Combination 2 | ..   | X               | ..               | 13%                                    | 18%                                      | 23%                                      | 25%                         |
| Combination 3 | ..   | ..              | X                | 8%                                     | 16%                                      | 21%                                      | 23%                         |
| Combination 4 | X  | X               | ..               | 33%                                    | 34%                                      | 39%                                      | 40%                         |
| Combination 5 | ..   | X               | X                | 19%                                    | 34%                                      | 38%                                      | 42%                         |
| Combination 6 | X  | ..              | X                | 31%                                    | 34%                                      | 38%                                      | 39%                         |
| Combination 7 | X  | X               | X                | 37%                                    | 43%                                      | 51%                                      | 53%                         |

The operating cost model allows for improved efficiency, longer treatment hours per day, and bulk purchasing savings. These factors can occur alone or in combination, resulting in seven different combinations. X shows the inclusion of a factor in the sensitivity analysis.

**Table 3: Sensitivity analysis to determine operational costs**

*Capacity for significant savings while maintaining quality.*



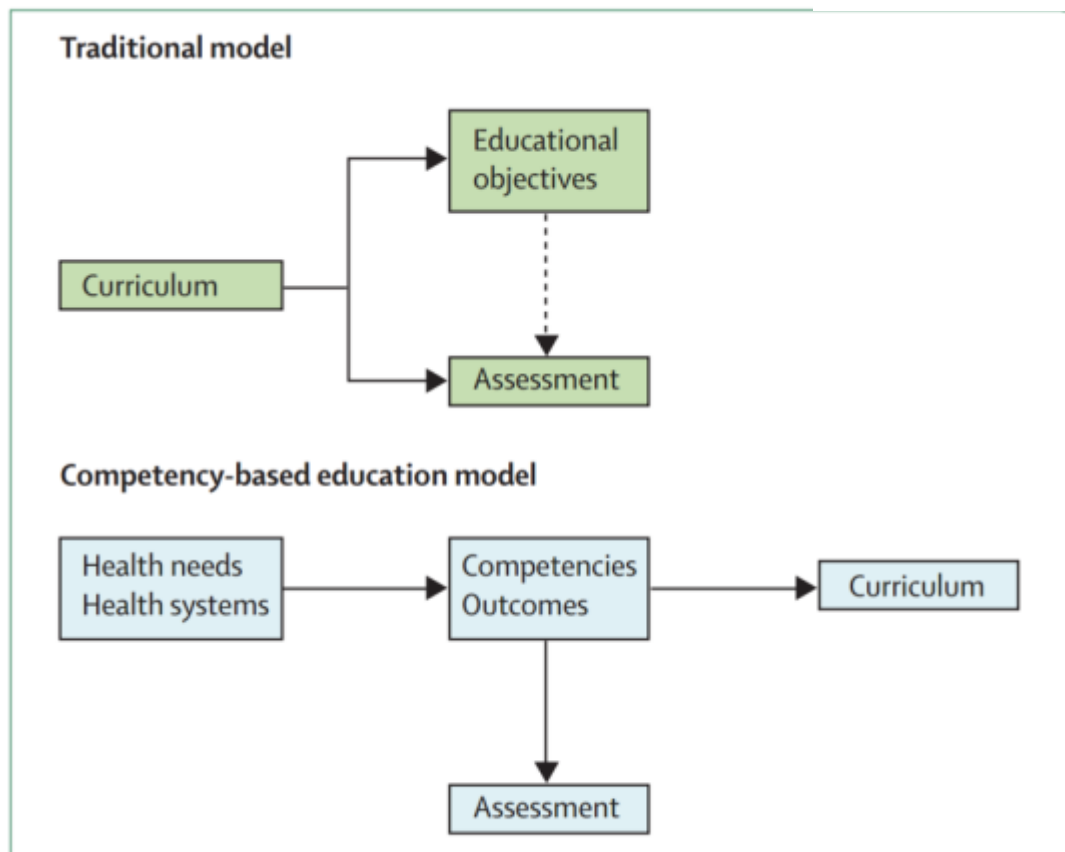
# Educational Innovations: Needed

Result: >215,000 RT Professionals to be Trained by 2035



THE LANCET

Health professionals for a new century: transforming education to strengthen health systems in an interdependent world Julio Frenk et al (2010)



“Health professionals have made enormous contributions to health and development over the past century, but complacency will only perpetuate the ineffective application of 20th century educational strategies that are unfit to tackle 21st century challenges.”

Figure 9: Competency-based education

# Educational Innovations: Competency

- New methods to assess skills and measure individual progress, competency-based learning, and ultimately ROI.



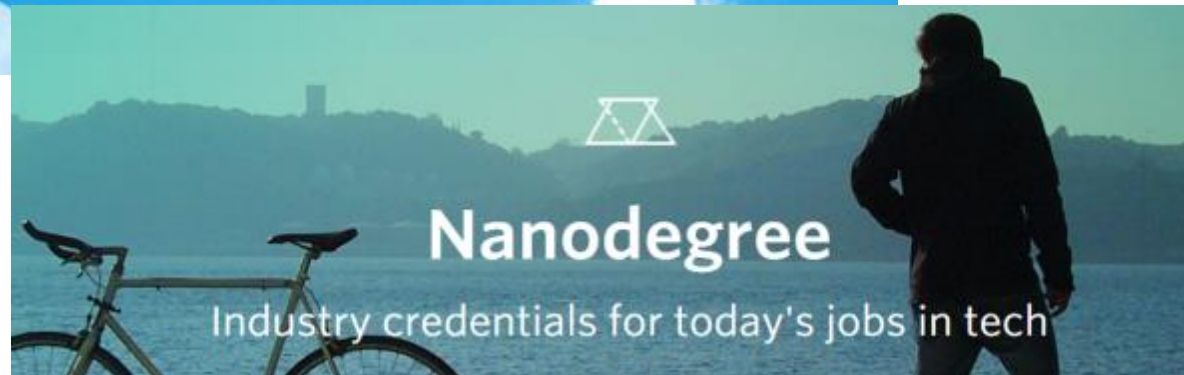
**Dear Data,  
Fast is the new big.**

Quantify skills in as few as 10 questions & 120 seconds.



**Change as fast as your industry**

Quantify hundreds of professional skills



# Educational Innovations: Needed



THE LANCET Health professionals for a new century: transforming education to strengthen health systems in an interdependent world Julio Frenk et al (2010)

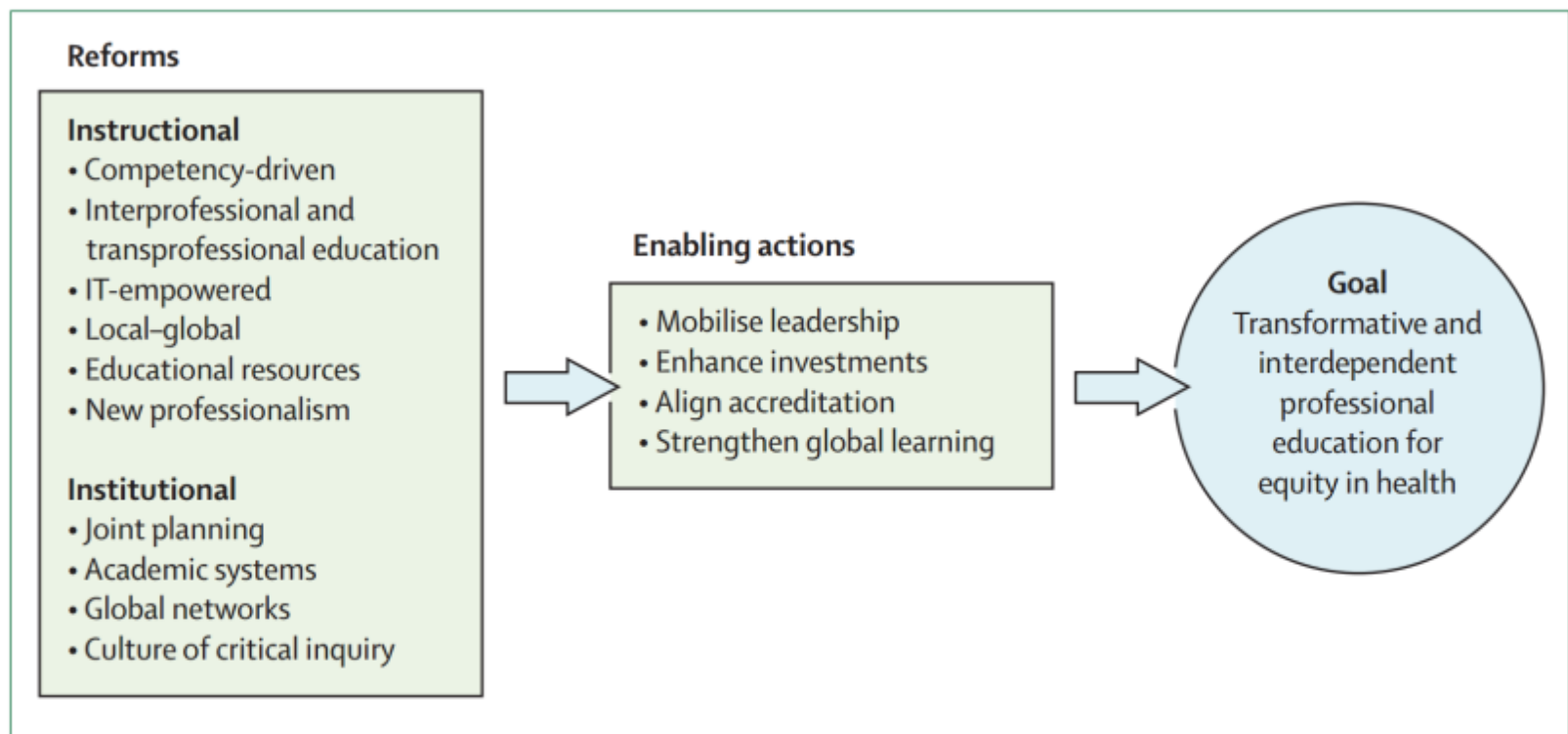


Figure 12: Recommendations for reforms and enabling actions



# Innovative Leadership and Stewardship



A major reason for their slow progress is the “know-do gap”—the gap between what is known and what gets implemented in low and middle income countries (LMICs).  
[Pablos-Mendez et al. 2006].

# Innovative Leadership and Stewardship



**International  
Cancer  
Expert Corps**

*Partnering to transform global cancer care*

...a mentoring network of cancer professionals who work with local and regional in-country groups to develop and sustain expertise for better cancer care.

<http://www.iceccancer.org/>

**Medical Physicists  
Without Borders**

...provide Medical Physics support with the goal of improving the effectiveness and safety in the use of physics and technologies in medicine, especially in LMICs.

<http://www.mpwb.org/>

**GLOBAL RT**



...is a movement of young leaders to turn radiotherapy into a global health priority.

<http://globalrt.org/>

# Financing Innovations

- Novel financing solutions for mobilising, pooling, channelling, and funding radiotherapy services  
Atun R et al. Lancet 2012; 380: 2044–49.
  - AIDS, tuberculosis, malaria, and children’s immunisation programmes
- Leverage scale for cooperative approaches to supply and manufacturing
  - Brazil will source 40% of the parts, accessories and software from within the country.
- Innovative financing instruments
  - Commitments (GAVI), Bonds (Diaspora), or Guarantees (World Bank)

# Summary



- Connecting need, value and cost creates clearer motivation for innovation.
- Radiotherapy is an essential component of effective cancer care and provides sound motivation for investment.
- Results of the GTFRCC will attract innovators and entrepreneurs to bring solutions that enable high quality radiotherapy to benefit the 24M people per year that will be diagnosed with cancer in 2035.



# Acknowledgements

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